

THIS RESEARCH REPORT EXPRESSES SOLELY OUR OPINIONS. We are short sellers. We are biased. So are long investors. So is SUI. So are the banks that raised money for the Company. If you are invested (either long or short) in SUI so are you. Just because we are biased does not mean that we are wrong. Use BOC Texas, LLC's research opinions at your own risk. This report and its contents are not intended to be and do not constitute or contain any financial product advice. Investors should seek their own financial, legal and tax advice in respect of any decision regarding any securities discussed herein. You should do your own research and due diligence before making any investment decisions, including with respect to the securities discussed herein. We have a short interest in SUI securities and therefore stand to realize significant gains in the event that the price of such securities declines. Please refer to our full disclaimer located on the last page of this report.

COMPANY: Sun Communities, Inc. | NYSE: SUI INDUSTRY: Manufactured Home / RV REIT

PRICE (AS OF CLOSE
9/24/2024) USD 139.10
MARKET CAP
USD 17.3 BN

We are short Sun Communities, Inc. ("<u>SUI</u>" or the "<u>Company</u>"), an egregious mess of conflicts of interest and dubious executive behavior which we believe manipulates critical financial disclosures to inflate adjusted funds from operation ("<u>AFFO</u>") and organic growth.

Our diligence reveals that SUI's CEO received an undisclosed \$4 million loan from the family of a purportedly independent Director who has sat on the Audit Committee and chaired the Compensation Committee for close to a decade. Put simply, undisclosed to investors, the family of a Board member overseeing the CEO's compensation and Company controls has been lending the CEO money to finance the purchase of luxury real estate. Stunningly, this is not the only

undisclosed personal loan we uncovered from a SUI Board member to the CEO.

Incredibly, SUI's CEO was also embroiled in a scandal involving the falsification of his mother's medical records to facilitate the fraudulent sale of \$63 million of life insurance policies he took out on his mother's life. Although he was not charged or formally accused of wrongdoing by law enforcement, in a sworn deposition, the physician who faked the medical records accused the CEO of personally directing the insurance fraud scheme. Further, an attorney provided a sworn statement that a Department of Homeland Security agent involved in the investigation said that the CEO "**should be in prison**." This scandal, in our view, raises significant questions as to management credibility and trustworthiness as a steward of investor capital.

Management credibility is central to SUI's valuation because SUI is such a curious outlier compared to peers: by our estimate, SUI's peers (including its closest comp in the same industry) report **4-8x more recurring capex than SUI**. The reason? We believe that SUI arbitrarily excludes 26% of its mobile home / RV sites from recurring capex disclosures. It also excludes regular, reoccurring capital spending required to replace departing tenants, an accounting treatment which has reportedly received push back even from sell-side analysts. This inflates AFFO, a central component to how the market values REITs and the most common metric on which analysts value SUI. Assuming constant AFFO multiples, our FY23 recurring capex adjustments imply that SUI's share price is inflated by 48%. We also find evidence to suggest, in our opinion, that the Company inflates organic growth.

SUI is no stranger to allegations of financial impropriety. In the mid-2000s, the SEC settled an enforcement action against SUI, and then sued several executives (including its still current CEO) for hiding losses in a subsidiary and maintaining a literal "cookie jar" reserve to smooth earnings. The Company and the CFO settled, with the CFO agreeing to a two-year suspension from practicing before the SEC as an accountant. The other defendants were dismissed. But we see parallels between this alleged conduct and SUI's conduct today, as SUI was forced to restate FY 2023 financials after reporting a material weakness around goodwill impairment evaluations.

SUI is already heavily levered and has little room to maneuver at 6.0x Net Debt / Recurring EBITDA. Ultimately, we view SUI as egregious governance failure tainted by scandal, whose business is growing far slower and generates far less AFFO than investors are led to believe.

1. CEO Received Undisclosed \$4 Million Mortgage from Family of Compensation Committee Chair. Undisclosed to investors, a purportedly independent Board member is a "closely-knit" stepcousin of SUI's CEO whose family recently provided him with a \$4 million loan to purchase one of the "most expensive homes for sale in Michigan." What's more, local property records indicate that the Board member's family previously owned the home, and that they sold it to the CEO at a price approximately \$2 million below the last public listing price. This purportedly "independent" Board member has been Chair of the Compensation Committee and a member of the Audit Committee since 2015, and is cited as an independent

Director despite his undisclosed personal financial ties to the CEO. We believe that such a large undisclosed loan from the family of a supposedly "independent" Board member who has played a role in two critical committees for close to a decade raises serious question about the integrity of the Company's governance, controls, and financial disclosures. Incredibly, this is not the only time that the CEO has received an undisclosed loan from someone connected to a SUI Board member. In a deposition under oath, SUI's CEO admitted to borrowing \$700,000, among other loans, from a Board member who is a partner at the law firm that serves as SUI's General Counsel. In our view, this tangled web of conflicts and undisclosed borrowings require an immediate investigation by an independent law firm and should likely be disqualifying to both the Board members and CEO.

2. CEO Embroiled in Life Insurance Fraud Scheme. Associates of SUI Founder-CEO Gary Shiffman were accused of multi-million dollar fraud surrounding the sale of \$63 million of life insurance policies taken out by Shiffman on his mother's life. Federal prosecutors alleged that a physician falsified Shiffman's mother's medical records and fabricated dementia and diabetes diagnoses, making the policies appear far more valuable and therefore easier to sell. Shiffman was neither named in the suit nor charged with wrongdoing, and the case was dismissed after an amendment to the charge shortened the statute of limitations.

However, in subsequent litigation brought against Shiffman by friends and family of the indicted parties, the physician, under oath, accused Shiffman of personally directing the scheme. Furthermore, an attorney provided a sworn statement that a Department of Homeland Security agent involved in the case said that Shiffman "should be in prison." According to the federal indictment, Shiffman appears to have been under financial strain at the time, owing over \$30 million to various creditors and having just \$119,848 in cash and cash equivalents.

The allegations involving and against Shiffman have received minimal media coverage. To our knowledge, the Company acknowledged the existence of the investigation into Shiffman only once, in a disclosure buried on the fourth page of a six-page 8-K issued primarily to announce an unrelated \$2.11 billion acquisition. Investors appear to be unaware of any of these developments involving the CEO. In our view, his very proximity to this scandal is disqualifying for leadership of a public company, and the allegations lodged against him under oath only serve to undermine the remaining credibility he may have. This scandal heightens our concerns surrounding the accounting and financial anomalies highlighted throughout the rest of this report.

3. AFFO Inflated by Underreported Recurring Capex, Propping Up Excessive Valuations. We believe that SUI trades at an unjustified premium because, in our opinion, the Company underreports recurring capital expenditures, significantly inflating analyst and investor calculations of AFFO and thus its share price. We think that SUI maintains an aggressively broad definition of growth-oriented "non-recurring" capex that defies industry norms and common sense, giving it the lowest share of recurring capex (as a percentage of total capex) among its peer group by a dramatic margin.

SUI stands out as a major and inexplicable outlier among peers. Other REITs (including manufactured home REITs) report 4-8x times more recurring capex, measured as a percentage of total, than SUI. We believe that this is due to SUI's inclusion of capex categories within "non-recurring" capex which rightly belong under the "recurring" classification. For example, a Company representative stated that SUI defines *all* capex associated with recently acquired sites as part of non-recurring capex, regardless of whether it is recurring in nature. **Our calculations indicate that SUI excludes** *all* **capex associated with 26% of MH/RV sites and 15% of marina slips from recurring capex, even if elements of that capex are in fact recurring**. Furthermore, the Company representative told us that sell side analysts have questioned SUI's categorization of capital spending for lot modification as non-recurring, since this capex is required to replace departing tenants with new tenants.

When we adjust for capex associated with recently acquired properties and lot modifications, we estimate that sellside calculations of the Company's AFFO were inflated by 60% in FY22 and 48% in FY23. Assuming constant AFFO multiples, SUI trades 48% above appropriate levels based on our FY23 recurring capex adjustments. We think that management's persistent and aggressive minimization of recurring capex has given analysts investors a misleading view of the Company's financial results, resulting in chronic and significant overvaluation of the stock. 4. Organic Growth Manipulated through Inclusion of Converted and Expanded Properties. We believe that SUI inflates organic growth metrics by including converted RV sites in its same property sales and NOI calculations. SUI is currently transitioning several thousand of its RV sites from "transient" sites designed for temporary stays into "annual" sites designed for stays of a year or more. Per management, this has increased revenue at converted sites by as much as 50-60% in recent years. But management does not exclude these converted sites from its same property calculations, which in our opinion, gives investors a skewed and inaccurate view of organic growth.

The Company also includes manufactured home site expansions within same property growth calculations, which, combined with the effect of RV site transitions, could have inflated MH/RV same property growth by 200 basis points in FY22 and 169 basis points in FY23, or about a third of all growth in both years. When we remove the estimated impact of the Company's RV transitions and MH site expansions, we calculate that *actual* same property sales growth at its manufactured home and RV properties is not keeping pace with reported rental rate increases, suggesting that occupancy is trending down. This is a worrisome sign for organic growth on its face, but it is doubly concerning in that it directly contradicts the Company's own statements regarding same property occupancy rates at its manufactured home and RV sites.

5. History of Alleged Accounting Shenanigans and Reporting Failures Casts Shadow Over Current Financials. Sun Communities is no stranger to allegations of financial impropriety under its still-current CEO. The SEC settled an enforcement action against the Company, and then filed a district court lawsuit against CEO Shiffman, SUI's then-CFO, and its former Controller for hiding losses in a subsidiary and maintaining a literal "cookie jar" reserve to smooth earnings. The SEC eventually dismissed Shiffman and the former Controller from the lawsuit, but notably it settled the lawsuit against SUI's then-CFO, requiring him to serve a two-year suspension from practicing before the SEC as an accountant (though, surprisingly, he remained with the Company in another capacity).

We believe that SUI's history of alleged financial impropriety still has implications today. The Company recently took a \$370 million write-down on a subsidiary which it acquired for \$1.3 billion, recognizing the loss just over a year after the acquisition. It concurrently reported a material weakness around goodwill impairment evaluations and was forced to amend and restate results from prior quarters as a result. We see other parts of the business which continue to demonstrate financial weakness: the marinas segment, for example, requires $\sim 3.5x$ recurring capex per slip than management originally forecast upon entering the business in FY20.

Given the prior allegations of hiding losses and smoothing earnings under its still-current CEO, we question whether the Company may be delaying the realization of impairments on segments which are long overdue for a write-down. The Company currently has a Net Debt to Recurring EBITDA ratio of 6.0x, higher than any of its peers. We believe that, should the Company have to recognize any such financial hit, it may harm its ability to support its strained organic growth without stretching its balance sheet to an unsustainable degree.

Ultimately, we view SUI as egregious governance failure tainted by scandal, whose business is growing far slower and generates far less AFFO than investors are led to believe.

I. CEO Received Undisclosed \$4 Million Mortgage from Family of Compensation Committee Chair

Undisclosed to investors, a purportedly independent Board member is a "closely-knit" stepcousin of SUI's CEO whose family recently provided the CEO with a \$4 million loan for the purchase of a house that was called one of "the most expensive homes for sale in Michigan." This Board member has been Chair of the Compensation Committee and a member of the Audit Committee since 2015, and is cited as an independent director despite his relationship with and undisclosed financial ties to the CEO. In our opinion, an undisclosed \$4 million mortgage from the family of a purportedly independent Board member to the CEO fundamentally compromises the independence of the Compensation Committee and, critically, the Audit Committee, only raising more questions as to the integrity of the Company's governance, controls and financial disclosures.

Furthermore, the CEO acknowledged in a deposition that he received loans from *another* Board member who is also a partner of the law firm which serves as SUI's General Counsel. To our knowledge, no such loans were disclosed by the Company. Notably, the CEO acknowledged that this Board member advanced loans on his behalf to the individuals who were later indicted in the alleged insurance fraud described later in this report.

We believe that this pattern of undisclosed borrowing from Board members by the CEO requires an immediate independent investigation by independent counsel and, in our view, it should be disqualifying to the Board members and the CEO.

CEO Took out Undisclosed \$4 Million Mortgage from Family of Chair of Compensation Committee

On February 28, 2019, an entity named "DH Bingham Farms LLC" took out a \$3.95 million mortgage from David B. Hermelin Trust and Doreen Hermelin Trust, jointly. DH Bingham Farms LLC was registered under the name of SUI CEO Gary Shiffman two days earlier, and he is the signatory for the entity on the mortgage.

MORTGAGE

THIS MORTGAGE ("Security Instrument") is given on February 28, 2019. The mortgagor is <u>DH BINGHAM FARMS LLC</u>, a Michigan limited liability company, having an address of 27777 Franklin Road, Suite 200, Southfield, Michigan 48034 ("Borrower"). This Security Instrument is given to <u>DAVID B. HERMELIN TRUST under agreement dated 6/12/88 and DOREEN HERMELIN TRUST under agreement dated 6/12/88, each as to an undivided 50% interest as tenants in common, whose address is 31500 Bingham Road, Bingham Farms, Michigan 48025 ("Lender"). Borrower owes Lender the principal sum of THREE MILLION NINE <u>HUNDRED FIFTY THOUSAND AND 00/100 DOLLARS</u> (\$3,950,000.00). This debt is evidenced by Borrower's Promissory Note and dated the same date as this Security Instrument (the "<u>Note</u>"). This Security Instrument secures to Lender: (a) the repayment of the debt evidenced by the Note, with interest, and all renewals, extensions and modifications of the Note; (b) the payment of all other sums, with interest, advanced under paragraph 8 to protect the security of this Security Instrument and the Note. For this purpose, Borrower does hereby mortgage, warrant, grant and convey to Lender, with power of sale, the certain real property located in the Village of Bingham Farms, Oakland County, Michigan as more particularly described in <u>Exhibit A</u> attached hereto and made a part hereof.</u>

[Signature Pag	e to Mortgage]
BY SIGNING BELOW, Borrower acc contained in this Security Instrument and in a with it.	cepts and agrees to the terms and covenants ny rider(s) executed by Borrower and recorded
	BORROWER: DH BINGHAM FARMS LLC, a Michigar limited liability comapny By: 9 1

Source: Oakland County, Michigan Clerk/Register of Deeds Office

<u>Obituaries</u> indicate that David and Doreen Hermelin, whose names are on the trusts that provided the loan, are the father and mother of independent SUI Director Brian Hermelin, respectively.

Brian Hermelin is currently a member of SUI's Board of Directors and has served on the Board since January 1, 2014, and has served on the Audit Committee since that year. He also currently serves as Chair of the Compensation Committee, a role he has held since 2015. Furthermore, he is explicitly cited as an independent Director, despite his undisclosed relationship with and financial ties to SUI's CEO.

Independence of Non-Employee Directors

Although the Board believes that it is more effective to have one person serve as our Chairman, President and CEO at this time, it also recognizes the importance of strong independent leadership on the Board. Accordingly, in addition to maintaining a significant majority of independent directors and independent Board committees, the Board appoints a Lead Independent Director on an annual basis to serve for a term of one year. Clunet R. Lewis is currently serving as Lead Independent Director. The Lead Independent Director calls and presides at the executive sessions of our independent directors, acts as a liaison between our management team and the Board and is responsible for identifying, analyzing and making recommendations to the Board with respect to certain strategic and extraordinary matters. The Board believes that its Lead Independent Director structure, including the duties and responsibilities described above, provides the same independent leadership, oversight, and benefits for the Company and the Board that would be provided by an independent Chairman.

The NYSE rules require that a majority of the Board consists of members who are independent. There are different measures of director independence under the NYSE independence rules and under the federal securities laws. The Board has reviewed information about each of our non-employee directors and determined that Tonya Allen, Meghan G. Baivier, Stephanie W. Bergeron, Jeff T. Blau, Jerome W. Enlinger, Brian M. Hermelin, Ronald A. Klein, Craig A. Leupold and Clunet R. Lewis are independent directors. The independent directors meet on a regular basis in executive sessions without management participation. In 2023, the executive sessions occurred after many of the regularly scheduled meetings of the entire Board and may occur at such other times as the independent directors.

Source: SUI Schedule 14A, April 1, 2024

The mortgage appears to have been a loan to the CEO to facilitate his purchase of a luxury real estate property from the Hermelin family. Dubbed by local media as one of "**the most expensive homes for sale in Michigan**," the home was valued at \$8.1 million, though it ultimately sold for \$4.95 million, according to "agent provided" data on Zillow.





Source: Curbed Detroit

We have retrieved a warranty deed that shows that the Hermelin family was the previous owner of the property, and that it transferred control of the property to DH Bingham Farms LLC (in a document submitted to "Shiffman Revocable Trust") in February 2019.

WARRANTY DEED

45207687-4867578

KNOW ALL MEN BY THESE PRESENTS: That Doreen N. Hermelin, in her capacity as Trustee of the David B. Hermelin Trust under agreement dated 6/12/88, as amended, as to a fifty percent (50%) undivided interest; and Doreen N. Hermelin, in her capacity as Trustee of the Doreen N. Hermelin Trust under agreement dated 6/12/88 (erroneously noted in prior vesting deed as dated 6/12/98), as amended, as to a fifty percent (50%) undivided interest, whose address is 31500 Bingham Road, Bingham Farms, MI 48025

Conveys and Warrants to: DH BINGHAM FARMS LLC, a Michigan limited liability company, whose address is 27777 Franklin Road, Suite 200, Southfield, MI 48034

the following described premises situated in the Village of Bingham Farms, County of Oakland, State of Michigan:

Part of the Northwest 1/4 of the Southwest 1/4 of Section 4, Town 1 North, Range 10 East, beginning at a point distant South 00 degrees 03 minutes 20 seconds East 561.17 feet from the West 1/4 corner; thence North 88 degrees 26 minutes 40 seconds East 1092.90 feet; thence South 01 degree 33 minutes 20 seconds East 612.78 feet; thence South 88 degrees 43 minutes 00 seconds West 113.41 feet; thence South 00 degrees 23 minutes 00 seconds West 113.41 feet; thence South 00 degrees 23 minutes 00 seconds East 56.81 feet; thence South 89 degrees 41 minutes 30 seconds West 352.33 feet; thence North 82 degrees 01 minute 00 seconds West 292.47 feet; thence North 86 degrees 58 minutes 00 seconds West 198.05 feet; thence South 88 degrees 33 minutes 01 second West 155.86 feet; thence North 00 degrees 03 minutes 20 seconds West 596.90 feet to the point of beginning.

More commonly known as: 31500 Bingham Road, Bingham Farms, MI 48025 Tax Parcel No. 24-04-351-012

Hermelin Trust, et.al. to Shiffman Revocable Trust Warranty	Deed, Page 2 of 2
Dated: Febry 28,2019	
	The Doreen N. Hermelin Trust under agreement dated 6/12/88, as amended
	By: Doreen N. Hermelin Its: Trustee
	The David B. Hermelin Trust, under agreement dated 6/12/88, as amended
	By: Doreen N. Hermelin Its: Trustee

Source: Oakland County, Michigan Clerk/Register of Deeds Office

We note that the latest list price for the house on Zillow was \$6.995 million on November 17, 2018, at which point the listing was removed after it was labeled as "pending sale."

We question why the CEO of a public company was apparently able to purchase the house from the family of a purportedly independent Director for \$2 million under the reported list price just months later, in February 2019.

Price history		
Date	Event	Price
3/5/2019	Sold	\$4,950,000 - <mark>29.2%</mark> \$282/sqft
Source: Agent Provided Report		
11/17/2018	Listing removed	\$6,995,000 \$398/sqft
Source: Keller Williams Domain Birmingham #218046414 Report		
11/1/2018	Pending sale	\$6,995,000 \$398/sqft
Source: Keller Williams Domain Birmingham #218046414 Report		
6/18/2018	Listed for sale	\$6,995,000 -13.6% \$398/sqft
Source: KW Domain #218046414 Report		
12/18/2017	Listing removed	\$8,100,000 \$461/sqft
Source: Hall & Hunter-Birmingha	m #217037690 Report	

Source: Zillow listing for 31500 Bingham Rd, Bingham Farms, MI 48025

Regardless, because the family sold the property directly to the CEO for \$4.95 million on a \$3.95 million mortgage, we believe that the CEO paid the Director's family \$1 million directly (most likely a down payment of equity on the \$4.95 million purchase price, in our opinion) – a payment between the CEO and the family of a purportedly independent Board member which was, again, not disclosed to investors.

Compounding the conflicts of interest created by this loan, our diligence indicates that, Hermelin is a stepcousin of the CEO, and their families reportedly have a "close-knit bond."¹

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David Hermelin, former ambassador	
to Norway, was a stepbrother of Dr.	
Shiffman. Dr. Shiffman's widowed	
mother married Hermelin's widowed	
father, forming a close-knit bond	
between the familes.	

Source: Detroit Jewish News, January 28, 2000. Archived online at the <u>University of Michigan Library</u>.

¹ The obituary of CEO Gary Shiffman's father, Milton Shiffman, published in the *Detroit Free Press*, says that he was son to Joseph D. Shiffman and Florence Shiffman Hermelin, and stepson to Irving Hermelin (*Source: Detroit Free Press, January 26, 2000. Archived online at <u>newspapers.com</u>). This same obituary states that there was a "close-knit bond" between the Shiffman and Hermelin families, and that Milton was also stepbrother to David Hermelin, former ambassador to Norway. The <i>New York Times* and *Detroit Jewish News* obituaries of David Hermelin published in November 2000 state that he was father to Brian Hermelin, and Florence Hermelin's obituary also lists Brian among her survivors. If we follow the genealogy correctly, this would make Board member Brian Hermelin a stepcousin of the current CEO.

To our knowledge, this reportedly close family relationship was never disclosed to investors. In our opinion, it undermines any semblance of independence between the CEO and Brian Hermelin, despite the fact the Company holds Mr. Hermelin out as an independent Director.

Ultimately, the fact that the CEO took out a nearly \$3.95 million mortgage from the family of an independent Director who has been Chair of the Compensation Committee and a member of the Audit Committee for close to a decade represents, in our opinion, an egregious violation of corporate governance standards that casts serious doubt on SUI's internal controls. That the family of the Board member apparently sold the CEO the house for a price dramatically below the last listed price also raises a host of questions as to why this deal was never disclosed to investors.

Loans and Further Conflicts of Interest Between Shiffman and Another Board Member / General Counsel

Incredibly, this is not the only instance in which, undisclosed to investors, the CEO has borrowed from Board members or their families. In a deposition given during the legal proceedings discussed later in this report, SUI's CEO acknowledged that he has borrowed from Arthur Weiss, another member of SUI's Board and a partner of the law firm that serves as SUI's General Counsel.

In the deposition conducted on March 28, 2023, SUI CEO Gary Shiffman acknowledged that he and Weiss have "had a relationship over 35 years where we've loaned each other money." In one instance, Weiss paid the doctor implicated in the life insurance fraud \$700,000 on behalf of Shiffman, another significant loan which, to our knowledge, went undisclosed to investors.

15	Q.	You asked Arthur Weiss to loan that money, correct?
16	Α.	<u>Correct</u> .
17	Q.	Did you pay Arthur Weiss the 700,000 subsequently?
18	Α.	I believe so, yes.
19	Q.	When you asked Arthur Weiss to loan that money to
20		Benderoff and Gonte, were you asking him as a friend
21		or as your lawyer?
22	Α.	Friend.
23	Q.	Did you not have \$700,000 you could loan at that point
24		in time?
25	Α.	I don't recall at the time what the circumstances
1		were, but we've had a relationship over 35 years where
2		we've loaned each other money, repaid the money.
3	Q.	Do you keep a ledger of loans between you and Arthur
4		Weiss?
5	Α.	Generally, they're of the nature there isn't a ledger.
		Sources Selenken, Shiffman (2022 107858 CK)

Source: Selonke v. Shiffman (2022-197858-CK)

Weiss has been a Board member since 1996, just three years after SUI went public, and he remains a Board member to this day. He is also partner at law firm Taft Stettinius & Hollister LLP (formerly Jaffe, Raitt, Heuer & Weiss Professional Corporation), which according to the Company's 10-K, acts as SUI's General Counsel.

Legal Counsel - Arthur A. Weiss is a partner at Taft Stettinius & Hollister LLP (formerly Jaffe, Raitt, Heuer, & Weiss, Professional Corporation) which acts as our general counsel and represents us in various matters. We incurred legal fees and expenses owed to this law firm of approximately \$7.9 million, \$9.7 million and \$10.3 million during the years ended December 31, 2023, 2022 and 2021, respectively.

Source: Sun Communities FY23 10-K

SUI has never disclosed the existence of such loans between Shiffman and Weiss, to our knowledge.

Remarkably, Shiffman's history of borrowing from Board members may not end there. The federal indictment discussed later in this report alleged that he owed more than \$30 million to multiple creditors. Among them was allegedly "a fellow member of the Board of Directors of the company for which [Shiffman] served as chairman and chief executive officer." While SUI is not mentioned by name, we see no other entity to which "the company" can refer, given the context.

22. A statement of OWNER A's financial condition, prepared by his financial
assistant and dated December 31, 2009, indicated that OWNER A, while
owning considerable assets, held about \$119,848 in cash and cash
equivalents-a fraction of the amount required to maintain the Policies.
According to the same statement, OWNER A had a negative cash flow for the
year 2009 and owed more than \$30 million to various individuals and entities.
Among the identified creditors of OWNER A, as of approximately December
31, 2009, were his mother and a fellow member of the board of directors of
6
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the company for which OWNER A served as chairman and chief executive
officer.

Source: United States of America v. Benderoff (2:2022mc51404)

To our knowledge, no such loans between the CEO and any Board member was disclosed by the Company at the time.²

In our opinion, repeated undisclosed borrowing by the CEO from these Board members fundamentally compromises the independence of the Board as a whole, the Compensation Committee and, critically, the Audit Committee. In our view, such undisclosed loans only raise more questions as to the integrity of the Company's governance, controls and financial disclosures. We believe that these large undisclosed loans to the CEO require an immediate investigation by independent outside counsel and, in our view, it should be disqualifying to both the Board members and the CEO.

² It is possible that the unnamed Director referenced in this part of the indictment is Weiss, from whom Shiffman admitted to taking loans in the past. However, if it refers to a different Board member, then this would represent evidence of Shiffman borrowing from a *third* Director without disclosing the loan to investors. Even if it does refer to Weiss, the specific loan discussed in this part of the indictment would have been granted in 2009 or earlier, preceding the \$700,000 loan granted from Weiss to Shiffman which Shiffman himself acknowledged in his deposition.

II. CEO Embroiled in Life Insurance Fraud Scheme

Associates of SUI Founder-CEO Gary Shiffman were criminally indicted of multi-million-dollar fraud surrounding the sale of life insurance policies taken out by Shiffman on his mother's life. Prosecutors alleged that Shiffman's mother's physician falsified her medical records to make her appear severely ill, including by fabricating diagnoses such as dementia and diabetes. As a result of such fabricated medical records, the \$63 million in life insurance policies taken out by Shiffman on his mother appeared far more valuable and were therefore far easier for Shiffman to sell.

It is important to note that Shiffman was neither identified by name in the criminal indictment against his associates, nor charged with wrongdoing, and the criminal case against Shiffman's associates was ultimately dismissed after an amendment to the charges shortened the statute of limitations. Shiffman was identified in the criminal complaint only as "Owner A," and was never, to our knowledge, formally accused of any wrongdoing, including insurance fraud, by law enforcement or any government authorities.

Yet in subsequent legal proceedings, including civil litigation brought against Shiffman in Michigan by friends and family members of the alleged participants of the scheme, the physician, in a deposition under oath, accused Shiffman of personally directing the life insurance fraud scheme. Further, in other subsequent legal proceedings, an attorney provided a sworn statement that a Department of Homeland Security agent involved in the criminal investigation of the insurance fraud scheme stated that Shiffman "should be in prison."

The allegations and sworn evidence in the subsequent legal proceedings involving and against Shiffman have received minimal media coverage and have not been addressed by the Company, to our knowledge, outside of a single obscure disclosure buried deep in an unrelated 8-K that offered no details regarding the case.³ In our view, however, Shiffman's very proximity to this scandal, not to mention allegations made under oath that Shiffman allegedly participated in and directed the life insurance fraud scheme, is highly concerning for leadership of a public company. In our opinion, such allegations undermine management's credibility, which we think may provide a relevant backdrop for investors when evaluating the number of questionable accounting disclosures highlighted in this report.

CEO Involved in Alleged Insurance Fraud Scheme

The indictment against Shiffman's associates charges that, as of 2008, Shiffman (identified in the criminal indictment as "OWNER A"⁴) held six life insurance policies against the life of his aging mother which, together, would pay a total death benefit of approximately \$63 million.

Beginning in 2009, Shiffman began to fall behind on premium payments which, per the indictment, were estimated to be approximately \$2 million per year. A few of these policies fell into grace in 2009 after Shiffman failed to make required payments, and one of the policies lapsed after a missed \$44,608 payment in December of that year.

According to the indictment, a statement of Shiffman's financial condition drafted by his financial advisor on December 31, 2009, reported that, despite "owning considerable assets," Shiffman had just \$119,848 in cash and cash equivalents. The statement also detailed that he had negative cash flow in 2009 and owing over \$30 million "to various individuals and entities," including his mother.

³ An investigation into Shiffman's sale of life insurance policies was mentioned in a single brief disclosure buried in an unrelated 8-K in September 2020, but neither the details of the case nor the existence of a federal indictment was disclosed, and it was the Company's last and only acknowledgement of the case, to our knowledge.

⁴ As noted, Shiffman was neither charged with wrongdoing nor specifically identified by name in the indictment of his associates. However, Shiffman was later sued by the wife of the doctor and a friend of the broker in separate civil cases for misappropriation and fraud, respectively, in Oakland County, MI (the court found in Shiffman's favor in both cases). There were also other relevant separate legal proceedings involving Shiffman's associates at the federal level surrounding the events of the alleged fraud. We collectively refer to all of this subsequent litigation as the "subsequent legal proceedings." These subsequent proceedings unveiled more of the details surrounding the alleged insurance fraud scheme. Statements made by both Shiffman and his associates during these subsequent proceedings confirm that Shiffman was the individual identified in the criminal indictment against Shiffman's associates as "OWNER A" who employed the doctor and broker to sell the \$63 million worth of life insurance policies.

Allegedly facing personal financial strain, Shiffman tried to sell these policies beginning in late 2008. But his attempts proved unsuccessful. Life expectancy analyses determined that his mother had approximately another 148 to 165 months (~12-14 years) to live. Another examination performed in January 2010 pinned her expected lifespan at 170 months. Potential buyers balked at purchasing the plans, specifically citing the "long LE's" (life expectancy) in February 2009.

According to the indictment, Shiffman hired local physician Dr. William Gonte to assist him in selling the insurance policies following these unsuccessful attempts to find a buyer. Shiffman entered into a profit-sharing agreement which, per the indictment, granted Dr. Gonte "up to 30% of the proceeds" contingent on the policies being sold within 24 months for more than the premiums paid on the policies, and not less than \$3 million.⁵ Separately, Shiffman declared the brokerage firm owned by another associate to be the exclusive broker of record for four of the policies.

The subsequent legal proceedings brought even more alleged details of this agreement to light. According to depositions given by both Shiffman and Dr. Gonte, Shiffman scribbled this profit-sharing agreement by hand. While Shiffman said that he did not clearly recall who was present at the time of the drafting, Dr. Gonte said under oath that Shiffman intended it to be a "secret agreement" between them, and that Shiffman "didn't want his attorneys to look at it" (referring to his own attorneys). A photograph of the agreement was included as an exhibit in two of the subsequent legal proceedings.

1.204 Signatures of Gary Shiffman and William Gonte

Source: Selonke v. Shiffman (2022-197858-CK)

⁵ In a deposition given during one of the subsequent legal proceedings, the doctor claims that another 20% was promised to him by Shiffman, for a total 50% profit share, but 30% was the maximum that Shiffman was "allowed to pay a broker." He also claimed that, while the agreement was dated February 1, 2009, it was drafted later that summer, and that Shiffman wanted it "predated."

According to the federal indictment against Shiffman's associates, Dr. Gonte and the broker struggled to find a buyer for the insurance policies due to the relatively good health of his mother, and Shiffman continued to fall behind on his premium payments. The indictment states that Shiffman received notices from counterparties of past-due payments as late as March 2010, warning Shiffman that the policies were at risk of being terminated.

At this point, the indictment alleges that Dr. Gonte caused false laboratory tests to be generated for Shiffman's mother, including swapping out the mother's blood for the blood of a diabetic. This made it appear that Shiffman's mother's life expectancy was far shorter, making the life insurance policies more valuable and more attractive to potential buyers.

Purpose of the Scheme to Defraud
24. The purpose of the scheme to defraud was for the defendants to obtain money
and enrich themselves by, among other things, inducing entities to purchase,
through false and fraudulent representations, life insurance policies in which
the life of OWNER A's MOTHER was insured.
The Scheme to Defraud
25. As part of the scheme to defraud, the defendants and one or more co-
conspirators caused materially false and fraudulent representations to be made
to purchasers of life insurance policies for OWNER A's MOTHER, including
false and fraudulent representations regarding the health and life expectancy
of OWNER A's MOTHER, and false and fraudulent representations
regarding the interests held in the sales of those policies by GONTE.

Source: United States of America v. William S. Gonte and Brian W. Benderoff (2:20-cr-20380-NGE-DRG)

According to the indictment against Shiffman's associates, on April 12, 2010, Dr. Gonte ordered a blood test for Shiffman's mother that reported her glucose level to be 99, which is considered normal. But shortly thereafter, on April 16, Dr. Gonte ordered another test using "substitute material that Dr, Gonte had fraudulently caused to be submitted to the laboratory in place of [Shiffman's mother's] blood." Per Dr. Gonte's deposition in one of the subsequent legal proceedings, this material was "control blood" that was known to be diabetic. The resulting test reported her glucose level to be 296 and A1C level to be 10.6, both suggesting that she was severely diabetic.

The criminal indictment charges that falsifying the mother's blood tests produced new life expectancy estimates indicating that her anticipated lifespan had fallen by nearly 50% since the last study performed just months earlier in January 2010. Her life expectancy had dropped from 170 months (over 14 years) to just 90-94 months (~7.5-8 years).



Source: United States of America v. William S. Gonte and Brian W. Benderoff (2:20-cr-20380-NGE-DRG)

The indictment alleges that it did not take long for buyers to emerge for the policies once the doctor began to market the allegedly falsified medical records and life expectancy reports. The indictment states that Credit Suisse, which had previously declined to bid on one of the policies in December 2008, January 2009, and February 2009, went on to submit an offer for that same policy in July 2010 for \$2.1 million. The policy was ultimately sold to Wells Fargo, per the indictment (Credit Suisse allegedly purchased at least one other policy). The indictment states that employees at another institution also noted Shiffman's mother's "huge" and "very significant" change in health since January in their new evaluations of the plan, though this was based on an allegedly falsified medical report.



Source: United States of America v. William S. Gonte and Brian W. Benderoff (2:20-cr-20380-NGE-DRG)

The indictment against Shiffman's associates also notes that the doctor and the broker were listed as contacts for Shiffman's mother who could provide third-party information regarding her medical condition, rather than an actual friend or an acquaintance with no interest in the transactions. The doctor accused of falsifying Shiffman's mother's medical report was himself listed as her primary physician, depriving potential buyers from access to her medical information from an objective third party. The broker continued to assume responsibility for providing periodic medical updates to the buyers after the sales were finalized, despite having no actual knowledge of her medical status, per the indictment.

According to the indictment, five of the six policies were ultimately sold for a total of \$6.9 million. For this, Dr. Gonte received approximately \$1.5 million and the broker received over \$400,000, plus additional compensation.

Based on our review of SUI's filings, the Company acknowledged the existence of an investigation into Shiffman's sales of life insurance policies only once, with a disclosure buried in an unrelated 8-K announcing its largest ever acquisition. On September 29, 2020, the Company released a six-page 8-K announcing its \$2.11 billion acquisition of Safe Harbor Marinas, LLC and discussing its financing of the deal. On the bottom of the fourth page, under "Other Events," the Company said that the United States Attorney's Office for the Eastern District of Michigan was investigating matters related to Shiffman's sale of five life insurance policies on the life of a family member. SUI acknowledged that the investigation "could potentially result in charges against Mr. Shiffman," but stated that Shiffman denied any improper or illegal conduct. Again, to our knowledge, this was the Company's last and only disclosure on the topic.

As we have repeatedly emphasized, Shiffman was never charged in the indictment, nor, to our knowledge, was he ever charged or formally accused of wrongdoing in this scheme by any government or law enforcement agency. Indeed, while, in subsequent legal proceedings, Shiffman acknowledges he hired Dr. Gonte and the broker to sell his mother's unusual policies, he claims that he never knew of the scheme to fake his mother's medical records to make the policies more marketable to potential buyers, and never directed either man to carry it out. Shiffman's denial in the subsequent legal proceedings is consistent with his denial of wrongdoing as stated in the Company's September 2020 8-K disclosure.

But not everyone agrees. In a deposition conducted during one of the subsequent legal proceedings, Dr. Gonte alleged under oath that Shiffman was "an active participant throughout" who instructed him to produce medical records that would make his mother appear deathly ill.

24 A. Right. It was just like to talk to me about it and
25 tell me asked me to do it, and, secondly, he was an
00026:01 active participant throughout.
25 Q. What do you mean, tell you he wanted, if you remember?
00031:01 A. Basically, she that she's on the verge of death,
02 and so
03 Q. He wanted you to make her record consistent with her
04 being on the verge of death?
05 A. Essentially, yeah. I mean, you know, not I don't
06 think he used those terms, but basically that's kind
07 of the extreme that he wanted me to go to.

Source: Deposition of Dr. William Gonte, Selonke v. Shiffman (2022-197858-CK)

In a particularly notable part of the deposition, Dr. Gonte testified point blank that Shiffman knew he was falsifying medical records to help sell his mom's life insurance policies.

17 Q.	Do you have any doubt in your mind that Gary Shiffman
18	knew that you and Dr. Shiener were falsifying medical
19	records to help sell his mom's or the insurance
20	policies that Gary was trying to sell?
21 A.	He was well aware exactly what we were doing, and the
22	mechanism of how it was being done.

Source: Deposition of Dr. William Gonte, Selonke v. Shiffman (2022-197858-CK)

What's more, Dr. Gonte testified that Shiffman prepped his mother to answer questions for Credit Suisse in a manner consistent with "absurd medical conditions."

25 A.	Well, yeah, after we had these absurd medical
00047:01	conditions, including the diabetes, I mean, you know,
02	same with multi multi-infarct dementia, I mean, my
03	recollection, but that said his mother was a true
04	diabetic, so he wanted to prep her on the fact that in
05	case she's asked questions she answered correctly or
06	she's not acting in an inappropriate way in regards to
07	answering the question.

Source: Deposition of Dr. William Gonte, Selonke v. Shiffman (2022-197858-CK)

These statements were made under oath by a doctor who admits he took money to falsify medical records, so investors are free to take their own measure of his credibility (or lack thereof). But after the federal charges were dismissed against him, Dr. Gonte outlined the scheme under oath in a deposition which includes scandalous allegations of Shiffman's involvement in the life insurance fraud scheme.

We reiterate, for the avoidance of any doubt, that Shiffman has consistently claimed that he did not instruct Dr. Gonte or anyone else to obtain the falsified medical records. He made this clear in his deposition taken during the same case.

	1	Α.	Yeah. I believe I believe probably somewhere five,
	2		six, seven years ago.
	3	Q.	Is there a reason why you no longer have any contact
	4		with William Gonte?
	5	Α.	Yes.
	6	Q.	What is that?
	7	Α.	Because he lied to me and about me.
	8	Q.	What did he lie about?
	9	Α.	Paying back the money that I lent to him, the reasons
	10		why I lent him the money, and accusations regarding
	11		the sale of life insurance policies of my mom's.
~		-	

Source: Deposition of Gary Shiffman, Selonke v. Shiffman (2022-197858-CK)

20	Q.	You wanted Dr. Shiener to reach a certain conclusion
21		about your mother in order to assist you in selling
22		policies insuring her life, correct?
23	Α.	No.

Source: Deposition of Gary Shiffman, Selonke v. Shiffman (2022-197858-CK)

He also claims that "false allegations" regarding his alleged involvement were cleared up during the process of the criminal investigation.

 regarding me that got cleared up during the interview and through the investigation process. Q. What false allegations did you become aware of? A. Just that I should be indicted because of any involvement with any wrongdoing that took place with the sale of my mother's life insurance policies. 	1	Α.	My understanding was that there were false allegations
 4 Q. What false allegations did you become aware of? 5 A. Just that I should be indicted because of any 6 involvement with any wrongdoing that took place with 	2		regarding me that got cleared up during the interview
 5 A. Just that I should be indicted because of any 6 involvement with any wrongdoing that took place with 	3		and through the investigation process.
6 involvement with any wrongdoing that took place with	4	Q.	What false allegations did you become aware of?
	5	Α.	Just that I should be indicted because of any
7 the sale of my mother's life insurance policies.	6		involvement with any wrongdoing that took place with
	7		the sale of my mother's life insurance policies.

Source: Deposition of Gary Shiffman, Selonke v. Shiffman (2022-197858-CK)

But others still allegedly believed that Shiffman was involved. According to a sworn declaration submitted by a defense attorney in one of the subsequent legal proceedings, a Department of Homeland Security agent who had interrogated the broker and was involved in the criminal insurance fraud was frustrated with the government's decision not to have the broker wear a wire to record conversations with Shiffman. According to the sworn declaration, the DHS agent allegedly said that Shiffman "should be in prison."

20. Agent Helmerson made other statements during the conversation about the investigation of the case. <u>He was critical of government counsel for not allowing</u> <u>Mr. Benderoff to wear a wire to record conversations with Owner A</u>, which Mr. Benderoff was willing to do. He said that government counsel gave as the reason for not wiring up Mr. Benderoff that doing so could result in exculpatory statements. <u>Agent Helmerson disagreed with this and said that Owner A "should</u> <u>be in prison.</u>" Agent Helmerson was also critical of government counsel for not using a taint team when agents were going through attorney-client privileged materials.

United States of America v. Benderoff (2:2022mc51404)

In our view, a sworn statement from a member of the bar that the DHS investigator strongly suspected Shiffman's involvement – to the point that he reportedly said that "<u>the CEO should be in prison</u>" – casts legitimate doubt on Shiffman's narrative.

Ultimately, it is for investors to determine the significance of this scandal and what, if any, conclusions to draw regarding those allegedly involved. The allegations involving and against Shiffman have received minimal media coverage and have not been disclosed by the Company, to our knowledge, with the exception of a single disclosure buried deep in an unrelated 8-K that offered no details into the case. In our view, Shiffman's very proximity to this scandal, not to mention allegations under oath that he allegedly participated and directed the life insurance fraud scheme, is disqualifying for leadership of a public company. Such allegations undermine management's credibility, which we think should be front and center for investors given the number of questionable financial disclosures highlighted in this report.

III. AFFO Inflated by Underreported Recurring Capex, Propping Up Excessive Valuations

We believe that SUI trades at an unjustified premium because, in our opinion, the Company underreports recurring capital expenditures, which significantly inflates AFFO and thus its share price.

Peers report 4-8x higher levels of recurring capex as a percentage of total capex, making SUI an inexplicable outlier (even compared to its closest manufactured home comp). We believe that that this discrepancy exists because SUI maintains an aggressively broad definition of growth-oriented "non-recurring" capex that defies industry norms and common sense. The Company appears simply to exclude all capex associated with recently acquired sites from its recurring capex line for up to three years after the acquisition date, with apparent disregard for whether particular elements of capex at these sites are in fact recurring in nature. On a call with the Company's investor relations, the representative confirmed as much.

The Company's own disclosures indicate that it is excluding 26% of all MH/RV sites, and 15% of marina slips, from recurring capex. Furthermore, Company representative told us that they receive pushback from sell-side analysts regarding their inclusion of "lot modifications" within non-recurring capex. We believe that, as a result of excluding these items from recurring capex, **analyst calculations of the Company's AFFO were inflated by 60% in FY22 and 48% in FY23.**

Because SUI, like other REITs, trades at a multiple of AFFO, when we shift elements of non-recurring capex into their proper place within recurring capex, the calculations suggest that the Company's shares are worth considerably less than their current trading prices. Adjusting recurring capex and AFFO in line with FY23 figures would imply that SUI shares trade 48% above where they should.

Recurring Capex as a Percent of Total Capex is a Major Outlier Among Peers

As is common among REITs, SUI separates its reported capital expenditures into two categories: one which represents investments into the business for growth ("<u>non-recurring</u>"), and another representing capital spent on basic maintenance of the business ("<u>recurring</u>").⁶ "Non-recurring capex," representing discretionary investment, is not regarded a drain on cash flow available for potential distribution and is therefore excluded from AFFO calculations. Investors and analysts calculate AFFO – which, in the case of SUI, the Company does not report itself – by deducting recurring or maintenance capex from reported Core FFO.

For comparable companies, reported maintenance capex comprises ~50% of total capex, on average. **SUI, however, is a major outlier**. Since FY20, it has not reported recurring capex of more than 9.6% of total capex over the same period, and it has maintained a startlingly low average of just 8.1%. This is dramatically lower than any of its peers.

⁶ Some companies define these categories slightly differently, and assign different labels to them, but each categorizes capital spending into two segments corresponding to "growth capex" and "maintenance capex," respectively.



Source: Company filings and Blue Orca analysis⁷

At the high end, Essex Property Trust (NYSE: ESS) has averaged a recurring capex share of 65.8% of total capex over the same time period, and AvalonBay (NYSE: AVB) has averaged a recurring capex share of 62.3%. Put plainly, over the past four fiscal years, SUI's peers report a recurring capex share of up to 8.1x higher than that of SUI, and no peer reports a recurring capex share any less than 3.9x that of SUI.

The discrepancy between SUI and its most direct peer is particularly informative. Equity LifeStyle Properties (NYSE: ELS), SUI's closest comp and the only other manufactured home-focused REIT with a market cap above \$10 billion, has reported recurring capex of 31.5% of total capex on average over the last four fiscal years. Compare this to SUI, which reports an average of just 8.1% in recurring capex as a percentage of total capex over the same period.



Source: Company filings and Blue Orca analysis

⁷ The terminology used by each peer company is as follows: CPT / "Recurring Capex", ESS / "Non-Revenue Generating Capital Expenditure," AVB / "Asset Preservation Capex," MAA / "Recurring Capital Expenditures," UDR / "Recurring Capital Expenditures," INVH / "Recurring Capital Expenditures," ELS / "Recurring Capex" (also "Non-Revenue Producing Improvements to Real Estate"). CPT data includes pro-rata joint venture recurring capex, as reported. Excludes EQR, which is also commonly cited as an SUI comp, but which does not explicitly disclose actual recurring capex. However, in its press release issued alongside Q4 FY23 earnings, EQR states that "Similar to 2023, the Company expects that approximately 40% Capital Expenditures to Real Estate for Same Store Properties will be NOI-Enhancing." We therefore estimate that EQR's recurring capex is approximately 60% of total capex.

SUI never explains why its closest peer reports 4x times as much recurring capex as a percentage of total capex, but in our view, there is no question that SUI's AFFO and its stock price receives a substantial boost because of this inexplicable discrepancy.

On the rare occasion when the sell side has tried to explain why SUI reports a far lower share of recurring capex than peers, analysts have posited that the Company's low capex obligations may be explained by its low reported turnover and limited exposure to depreciating assets, as a manufactured home REIT that simply rents out plots of land.

But if this were the case, SUI's closest comp, another manufactured home-focused REIT, would also report a low share of recurring capex. It doesn't. ELS benefits from the same low turnover and limited exposure to depreciating assets while still reporting a recurring capex percentage 4x that of SUI. In FY23, SUI reported five-year average annual turnover of 3.0% for customer departures and 6.9% for relocation to another Company site, for total turnover of 9.9%. While ELS does not regularly report turnover in its filings, management said on its Q3 FY23 earnings call that it has approximately 10% turnover annually. It also has a higher share of age-restricted communities for seniors, according to the ELS former with whom we spoke, which are regarded as lower-turnover properties. We therefore do not believe that low turnover rates are sufficient to explain SUI's highly abnormal recurring capex rates.

Furthermore, SUI appears to be more aggressive than ELS in its allocation of various capex categories between recurring and non-recurring capex. Our analysis of the definitions of each company's capex subcategories suggests that capital spending on various improvements and renovations are booked as recurring capex by ELS, but as non-recurring capex by SUI. ELS also has no equivalent categories for "Rebranding," "Capital Improvements to Recent Acquisitions," and "Rental Program," each of which is booked as non-recurring capex by SUI. As discussed below, we suspect that capex which would otherwise be recorded as recurring capex, but that just happens to be occurring at recently acquired properties, is being booked inappropriately as non-recurring capex by SUI (and apparently not by ELS). We also suspect that capex, which, for SUI, includes new signage and basic website costs, might be booked as recurring capex or even expensed by ELS.

Capex S	Capex Categorization			
SUI	ELS Equivalent	SUI	ELS	
Recurring Capital Expenditures	Asset Preservation	Recurring	Recurring	
Expansion and Development	Improvements and Renovations	Non-Recurring	Recurring	
Growth Projects	Property Upgrades and Development	Non-Recurring	Non-Recurring	
Lot Modifications	Site Development	Non-Recurring	Non-Recurring	
Rebranding	N/A	Non-Recurring	N/A	
Capital Improvements to Recent Acquisitions	N/A	Non-Recurring	N/A	
Rental Program Capex	N/A	Non-Recurring	N/A	
Other	Corporate	Non-Recurring	Non-Recurring	

Source: Company filings and Blue Orca analysis

SUI's recurring capex is a major outlier from peers, suggesting, in our opinion, that it is inappropriately allocating capex between its "recurring" and "non-recurring" categories. Again, as a direct input to AFFO calculations, this has a major inflationary effect on the Company's most critical financial metric among analysts and, hence, its share price.

The composition of capex is not a minor accounting matter among REITs: both investors and companies are attentive to relative capex allocations, and other companies with good governance have been generally transparent about the allocation. For example, on a recent earning call conducted by ELS, analysts asked directly about recurring capex levels, and management was clear and explicit about its general capex allocations:

CFO: So to come to the \$100 million [of free cash flow], we have an assumption of **\$85 million of spend in** recurring capex.

COO: Yes, I mean, let me just walk through our total capex spend. But Paul just touched on the recurring piece. And recurring for us is really about one third of our total spend – falls into two buckets, asset preservation and improvements in renovations. The next bucket for us is property upgrades and development – that's a little bit more than half the spend.... And then the balance would be revenue-producing, expansion and development, property upgrades and repositioning. And the last bucket is site development – that is about

10% of our total spend. And that's going to be with respect to improvements to the site, new homes in our *MH* communities.

- Equity LifeStyle Properties, Q4 FY23 Earnings Call (January 30, 2024)

By contrast, SUI is far from transparent. Its most prominent capex disclosure, found in its earnings releases and financial supplements, omits several elements of capex that can be found only in the notes to its 10-Ks and 10-Qs. It also combines capex with its acquisition spend, obscuring its share of recurring capex as a percent of total capex. See the **appendix** for a more comprehensive discussion of what we consider to be the Company's misleading capex disclosures.

SUI Appears to be Inappropriately Categorizing All Capex at Acquired Sites as Non-Recurring

It is clear from the peer comparison that SUI reports a fraction of the recurring capital expenditures of its peer group, which in our opinion, massively and inappropriately inflates its AFFO. One of the mechanisms by which we suspect the Company underreports recurring capex is by disguising such obligations as capital improvements to recent acquisitions, which we believe fools investors into mis-categorizing maintenance capex as growth capex.

• Recurring Capex Obligations of Recent Acquisitions

We believe that SUI's inclusion of "Capital improvements to recent acquisitions" as a component of non-recurring capital expenditure is aggressive and inappropriate.

On an investor relations call, a Company representative stated that SUI does, in fact, allocate *all* capex associated with recently acquired sites into the non-recurring capex category, notwithstanding whether elements of that capex may in fact be more recurring in nature. We believe that this represents a clear repression of reported recurring capex which, in turn, inflates AFFO and investor valuations of SUI shares.

The Company describes its capital improvements to recent acquisitions in the following way in its SEC filings:

Non-Recurring Capital Expenditures and Related Activities

Lot modifications - lot modification capital expenditures are incurred to modify the foundational structures required to set a new home after a previous home has been removed. These expenditures are necessary to create a revenue stream from a new site renter and often improve the quality of the community. Other lot modification expenditures include land improvements added to annual RV sites to aid in the conversion of transient RV guests to annual contracts.

Growth projects - growth projects consist of revenue generating or expense reducing activities at the properties. These include, but are not limited to, utility efficiency and renewable energy projects, site, slip or amenity upgrades such as the addition of a garage, shed or boat lift, and other special capital projects that substantiate an incremental rental increase.

Rebranding - rebranding includes new signage at our RV communities and the costs of building an RV mobile application and updated website.

Capital improvements subsequent to acquisition often require 24 to 36 months to complete after closing and include upgrading clubhouses; landscaping; new street light systems; new mail delivery systems; pool renovations including larger decks, heaters and furniture; new maintenance facilities; lot modifications; and new signage including main signs and internal road signs.

Source: Sun Communities FY23 10-K

We believe that SUI's inclusion of this component of capex within the non-recurring category gives it an easy path to designating as "non-recurring" basic reinvestment in these acquired properties that should, in our opinion, be characterized as "recurring." The above definition does not explicitly restrict this capex category to capex spent on "upgrading" newly acquired properties versus capex spent towards investments which, if the property just happened not to be newly acquired, would otherwise be designated as recurring.

The fact that the Company gives itself the latitude to designate capex at acquired sites as "non-recurring" for up to <u>36</u> <u>months</u> after the date of acquisition only makes us more suspicious. We doubt that most basic improvements would take this long to complete, and suspect that this simply gives management more discretion to allocate maintenance capex at newly acquired sites into its "non-recurring" capex category for a longer period of time.

At the extreme, in our view, the definition is so broad that it allows the Company to define *all* capital spending at newly acquired sites as "non-recurring."

We believe that this is precisely what is happening. During an investor relations call, a SUI representative told us that the Company reports all capex associated with recently acquired sites in the "capital improvements to recent acquisitions" category within non-recurring capex.

Blue Orca: Your treatment of recurring capex – we were going through the line items. I'm just curious about how you treat the newly acquired sites. You have the line item, I think it's...

Company: Acquisition capex?

Blue Orca: "Capital improvements to recent acquisitions." Is that inclusive? Is that all capex that's part of those recently acquired sites? Or is it just the non-recurring component of that? Just curious how you treat that, and how it feeds into the rest of the model.

Company: That is all capex over around a two-year period of time from acquisition, where we're bringing that property up to Sun's standards.

- Investor relations call conducted by Blue Orca

SUI's filings corroborate this statement. Company disclosures reveal, by our analysis, that the Company simply excludes all capex associated with 26% of its manufactured home and RV properties, and 15% of its marina slips, from counting towards recurring capex.

According to the first page of its FY23 10-K, the Company had 179,310 manufactured home / RV sites and 48,030 marina slips as of year-end FY23. However, when it calculates recurring capex per site in its financial supplement, the numbers imply that only 133,505 MH/ RV sites and 40,946 marina slips are being counted towards the calculation.

	Calculation According to Financial Supplement		Calculation A Site Figures	0
	MH / RV	Marina	MH / RV	Marina
Recurring Capex (\$, mm)	51.8	35.5	51.8	35.5
Sites	133,505	40,946	179,310	48,030
Recurring Capex per Site (\$)	388.0	867.0	288.9	739.1

Source: Sun Communities filings and Blue Orca analysis.

Figures outside of red boxes are provided by Company filings. Figures inside of red boxes are deduced from provided figures.

The footnote to the capex disclosure in the Company's financial supplement states that the recurring capex per site figures cited by the filing are based only on the sites "associated with the recurring capital expenditures in each period." We take this to mean that the capex tied to some of its sites is not counted towards recurring capex at all, regardless of the nature of the capital spending associated with these sites.

Investment Activity

Capital Expenditures and Investments

(amounts in millions, except for *)

						Year	Ende	d				
		Decembe	r 31, 1	2023		Decembe	r 31,	2022		Decembe	r 31, 2	2021
	M	H/RV	N	larina	N	1H / RV	N	Iarina	N	IH / RV	Μ	larina
Recurring Capital Expenditures ^(a)	\$	51.8	\$	35.5	\$	51.0	\$	22.8	\$	45.3	\$	19.3
Non-Recurring Capital Expenditures ^(a)												
Lot Modifications	\$	54.9		N/A	\$	39.1		N/A	\$	28.8		N/A
Growth Projects		21.6		82.9		28.4		71.1		25.6		51.4
Rebranding		4.7		N/A		15.0		N/A		6.1		N/A
Acquisitions		182.4		186.3		2,788.1		522.5		944.3		852.9
Expansion and Development		250.3		26.0		247.9		13.9		191.8		9.9
Total Non-Recurring Capital Expenditures		513.9		295.2		3,118.5		607.5		1,196.6		914.2
Total	\$	565.7	\$	330.7	\$	3,169.5	\$	630.3	\$	1,241.9	\$	933.5
Other Information												
Recurring Capex per Site, Slip and Dry Storage Spaces ^(b) *	\$	388	\$	867	\$	397	\$	582	\$	371	\$	491

Source: Sun Communities Earnings Press Release & Supplemental Operating & Financial Data, Q4 FY23

Our calculations reveal that the Company excluded a massive 45,805 MH/RV sites from recurring capex, and 7,084 marina sites – or 26% of its total MH/RV sites and 15% of its total marina sites.

	MH / RV	Marina
Sites According to 10-K	179,310	48,030
Sites Implied by Recurring Capex per Site Calculation	133,505	40,946
% Excluded from Recurring Capex per Site Calcultaion	25.5%	14.7%

Source: Sun Communities filings and Blue Orca analysis.

Even its same property calculations at year-end FY23, which reflect all sites owned for the preceding two years, include 152,990 MH/RV sites, suggesting that the Company is excluding even more sites than those acquired within just the last two years. This aligns with the Company's disclosure that non-recurring capex associated with recently acquired sites pertains to sites acquired within the last 24 to 36 months.

SUI's own property counts also appear to corroborate that the Company is excluding acquired sites in particular from its recurring revenue calculations. The Company reported 38,881 wet slips and dry storage spaces at year-end FY20 and 45,155 at year-end FY21. This matches the ~41,000 wet slips and dry storage spaces implied by the SUI's recurring capex per site calculation, which would exclude sites acquired in the last 2-3 years, we believe. SUI did report 149,295 developed MH/RV sites at year-end FY20, higher than the 133,505 sites implied by the Company's recurring-revenue-per-site disclosure. However, this includes the sites that it has divested since that time. In our opinion, there are no realistic explanations for its exclusion of over a quarter of MH/RV sites other than the exclusion of sites acquired during the last 2-3 years.

In our opinion, SUI's exclusion of all capex tied to recently acquired sites from recurring capex is highly inappropriate: management should not assign basic improvement capex to the "non-recurring" capex category simply because it takes place at recently acquired sites. This capex represents a recurring source of capital spending that the Company faces now and will continue to face into the future. Giving itself discretion to designate it as "non-recurring" simply because it takes place at newly acquired sites is, in our opinion, highly aggressive and out of line.

Furthermore, we find no analogous capex subcategory among SUI peers when we evaluate their own capital spending disclosures.

For all of these reasons, we believe that "capital improvements to recent acquisitions" should not be included within its non-recurring capex subsegment.

• Lot Modifications

During an investor relations call, the Company informed us that sell side analysts dispute its inclusion of "lot modification" capital spending within non-recurring capex.

Company Representative: A lot modification – and we have this debate with the sell side all the time, or not all the time, periodically – where they're like, "That sounds like recurring."

Source: Investor relations call conducted by Blue Orca

Lot modification capex is defined by the Company as capital spending "incurred to modify the foundational structures to set a new home after a pervious home has been removed." When departing tenants vacate a plot, these costs must be incurred to prepare the plot for a new tenant.

During our conversation, the Company defended its position that lot modification capex is "non-recurring" by claiming that "if we did not have one more occupancy gain, that number would go to zero." The representative further explained that "if you held the portfolio on a static basis and you have no ins and outs, it just, you know, it would just continue – lot modifications would go to zero," Lot modification capex is therefore "tied to gaining occupancy, and therefore generation of revenue." Because the Company considers lot modification capex to be revenue-generating capital spending, it regards this spend as non-recurring capex.

We believe that this is flawed logic which conveniently allows the Company to allocate capex in a favorable manner. Tenant departures are regular and inevitable events for a manufactured home REIT, or any other residential or commercial REIT. There is no realistic scenario under which tenant turnover would cease, and it is not instructive to consider a hypothetical under which there are "no ins and outs." Rather, if lot modification capex fell to zero, lots could not be prepared to accept new tenants after existing tenants depart, and occupancy, in the long run, would fall to zero. Replacing a departing tenant with a new tenant therefore cannot be regarded as an "occupancy gain," as the representative construed it to us.

Accordingly, we do not consider lot modification capex as generative of incremental revenue, but necessary to preserve existing revenue in the face of inevitable turnover. The Company's inclusion of lot modification capital spending within non-recurring capex is therefore flawed, in our opinion: it is not revenue-generating capex, but an unavoidable cost of doing business.

For the purposes of our pro forma adjustment of recurring capex, we remove only "capital improvements to recent acquisitions" and "lot modifications" from the non-recurring capex category. But, to be clear, we believe that this is the minimum that should be reallocated into recurring capex, and suspect that the company may be inappropriately designating other elements of capex as non-recurring.

In particular, we believe the following components of non-recurring capex should likely be considered recurring capex, if not expensed:

- "**Rebranding**" capex is defined as spending on "new signage at our RV communities and the costs of building an RV mobile application and updated website." New signage associated with rebranding efforts may represent one-off capital spending, but the costs associated with maintaining and updating the Company's web presence are best characterized as recurring, in our opinion.
- "<u>Expansion and development</u>" expenditures include research and development. We believe these costs should be excluded from capex entirely and instead expensed as incurred, per ASC 730-10-25.

Other elements of capex not explicitly enumerated in the respective definitions of its capex categories may also be legitimate candidates for reassignment from non-recurring to recurring capex. But we believe the above elements are

themselves very serious candidates for reassignment and believe that actual recurring capex at SUI may well be higher than even our own adjustments suggest.

Underreporting Recurring Capex Materially Inflates AFFO

How REITs define recurring capex is not a minor accounting issue. Companies and analysts subtract only the recurring component of capex from FFO to arrive at AFFO. Excluding significant components of capital spending from recurring capex can therefore have a significant inflationary effect on AFFO. As AFFO is the most commonly cited metric on which valuations are based for SUI and other REITs among sell-side reports, aggressive capex allocations have dramatic implications for how REITs are priced by the market.

SUI itself does not calculate AFFO: its non-GAAP figures includes FFO and a company-specific "Core FFO" figure including one-off adjustments, but it does not take the next step of deducting non-recurring capex to calculate AFFO. Regardless, sell-side reports value the Company on AFFO, not FFO or Core FFO, and all analysts which show their AFFO calculations clearly determine AFFO by deducting only recurring capex as it is defined by the Company. SUI's apparent minimization of recurring capex therefore causes analysts and investors to value SUI shares at far higher levels than we believe is appropriate.

We adjust SUI's reported recurring capex by adding "capital improvements to recent acquisitions" and "lot modifications," for the reasons described above. Again, we suspect that the Company may be designating even more capex as "non-recurring" that in fact belongs in the "recurring" category, but we believe at least this amount must be shifted from "non-recurring" into "recurring."

Based on the comparison of capex category definitions between SUI and ELS provided above, we also think that elements of SUI's "Expansion and Development" capex category are candidates to be labeled "recurring capex." This is the Company's largest capex category, and we suspect that it includes elements that are, in fact, both non-recurring and recurring, based on the comparison of definitions between the two companies. Because we cannot determine precisely how much of this capex is truly recurring, we do not adjust for this category. However, we emphasize that, by adjusting for only "capital improvements to recent acquisitions" and "lot modifications," we are adjusting for what we consider to be a bare minimum of the Company's stated non-recurring capex. In reality, the Company's true AFFO may be, and likely is, even lower, in our opinion.

When we make the adjustment for "capital improvements to recent acquisitions" and "lot modifications," the Company's recurring capex as a percent of total capex rises from 9.6%, 8.0%, and 8.7%, respectively, in FY21, FY22, and FY23, to 40.1%, 42.7%, and 35.6%. This would put it in line with the low end of its peer set, but still well below many comps. This gives us comfort that our adjustments are entirely appropriate and, if anything, conservative.

When we make this adjustment, Company AFFO falls from \$849.7 million and \$828.0 million in FY22 and FY23, respectively, to just \$530.3 million in FY22 and \$557.8 million in FY23. LTM AFFO falls from \$789.1 million to \$613.9 million. We believe that the Company's aggressive classification of non-recurring capex caused analysts and investors to inflate AFFO by 60.2% in FY22 and 48.4% in FY23, and by as much as double or more in some quarters.

\$, m, except percentages	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	Q1 FY24	Q2 FY24
Core FFO, as Reported	162.8	254.6	336.0	170.1	158.0	249.6	329.0	178.7	153.4	238.7
Recurring Capex, as Reported	(15.8)	(17.6)	(17.3)	(23.1)	(20.8)	(19.2)	(21.0)	(26.3)	(30.0)	(33.4)
AFFO	147.0	237.0	318.7	147.0	137.2	230.4	308.0	152.4	123.4	205.3
Capital Imp. to Recent Acquisitions	(62.6)	(60.5)	(97.8)	(59.4)	(71.6)	(63.5)	(33.1)	(47.1)	(22.5)	(27.4)
Lot Modifications	(6.4)	(8.0)	(11.5)	(13.2)	(11.3)	(14.1)	(15.9)	(13.6)	(6.9)	(8.7)
Blue Orca Adj. AFFO	78.0	168.5	209.4	74.4	54.3	152.8	259.0	91.7	94.0	169.2
SUI AFFO Inflation %	88.5%	40.7%	52.2%	97.6%	152.7%	50.8%	18.9%	66.2%	31.3%	21.3%



Source: Company filings, Blue Orca analysis

We believe that, as SUI is a serial acquirer, it makes sense for them to treat all "capital improvements to recent acquisitions" as recurring, and we accordingly adjust SUI's recurring capex to include all of this capital spending. However, investors could also try to estimate the quantity of capex included in this category that would properly be recorded as recurring if these sites were established components of SUI's property base, and were therefore permitted to contribute to recurring capex by the Company rather than be entirely excluded from the recurring category. We believe the best way to estimate this would be to use the average recurring capex share among peers, which has been approximately 50% over the past four years. Using this method, we would estimate that 50% of "capital improvements to recurring category. Even under this method, we believe that SUI's AFFO was inflated by 27% in FY22 and 24% in FY23.

In sum, regardless of how one wishes to perform their estimates and adjustments, we believe that SUI's aggressive suppression of recurring capex has materially inflated AFFO and, therefore, Company valuations by as much as 50-60%.

In our opinion, it is abundantly clear that SUI's apparent minimization of its recurring capex serves to inflate AFFO by a significant margin. Because AFFO is the metric on which analysts value the Company, it also has a direct effect on sell-side (and investor) valuations and price targets. We believe that, due to management's aggressive accounting around its capex allocation, the consensus belief regarding the fair value of SUI shares is detached from the reality of SUI's business and financial results. Valuations based on our adjusted FY23 AFFO, taking into account our recurring capex adjustments, would imply that SUI shares currently trade 48% above where they should, assuming no change in multiple.

IV. Organic Growth Manipulated through Inclusion of Converted and Expanded Properties

In addition to inflating AFFO, we also believe that the Company inflates organic growth, making it appear that the Company's underlying business is far healthier than it is.

Specifically, we believe that SUI's same property sales growth is inflated by its ongoing conversion of "transient" RV sites into "annual" sites, in addition to "expansion sites." Despite the significant revenue uplift that conversions reportedly bring (50-60% in prior years, per management's statements on earnings calls), the Company, by its own admission, does not exclude converted RV sites from its same property sales and NOI calculations, making them a misleading indicator of organic growth. During an investor relations call, a Company representative confirmed to us that SUI includes converted RV sites and expansion MH sites in its same property growth calculations. Even a sell-side analyst has acknowledged that expansion sites are "not quite same-store." When we remove the estimated impact of RV site conversions and the Company representative's estimate of expansion MH site contributions, we estimate that the Company may be inflating MH/RV same property growth by as much a two hundred basis points.

When the estimated impact of these conversions is removed, it appears that same property sales growth at its manufactured home and RV sites is not keeping pace with reported average rental rate increases.

This is worrisome on its face, and a decisively negative sign for organic growth. But it also flies in the face of the Company's claim that same property occupancy rates are *increasing* among its manufactured home and annual RV sites. It should not be possible for same property occupancy rates to be increasing if average rental rate increases exceed same property revenue growth. It is possible that same property occupancy rates are also being inflated by RV site conversions, again rendering the statistic a misleading indicator of organic occupancy growth. But, if not, reported rental rate increases and occupancy increases do not square with the fact that, when our estimated revenue uplift from RV conversions is removed, same property sales at manufactured home and RV sites is not keeping pace with reported increases in rental rates. Either way, we think that organic growth is lower than investors believe or the Company's reported occupancy rates are inflated, or both.

Same Property Sales Inflated by Site Conversions and Expansions

SUI is currently in the middle of a multi-year process of converting thousands of transient RV sites into annual sites. Transient RV sites cater to tenants who remain for only several nights or weeks, while annual sites cater to long-term tenants who remain for at least a year. The Company reports that this conversion produces a significant increase in annual revenue at converted sites: while management says that the uplift has fallen to 30-40% of late, it says that it was as high as 50-60% in recent years.

But despite this significant revenue uplift, the Company, by its own admission, does not remove converted RV sites from its same property sales and NOI calculations: during an investor relations call, a Company representative informed us that converted sites are not removed from the same property base and thus contribute to same property growth.

Company filings corroborate this. Company disclosures state that "same property" data includes properties which it has "owned and operated continuously" for 24 months or longer, and excludes "ground-up development properties" and properties acquired or disposed of within the previous 24 months. This language appears to indicate that converted RV sites are not removed from the same property pool: they are "owned and operated continuously" despite the conversion, and are not "ground-up development properties" but simply transitioned sites. This confirms what the Company told us during our investor relations call.

Same Property NOI - A management tool used when evaluating performance and growth of our properties is a comparison of the Same Property portfolio. We define same properties as those we have owned and operated continuously since January 1, 2021. Same properties exclude ground-up development properties, acquired properties and properties sold after December 31, 2020. We believe that same property NOI is helpful to investors as a supplemental comparative performance measure of the income generated from the Same Property portfolio from one period to the next. The Same Property data may change from time-to-time depending on acquisitions, dispositions, management discretion, significant transactions or unique situations. Same Property NOI does not include the revenues and expenses related to home sales, service, retail, dining and entertainment activities at the properties.

Source: Sun Communities FY22 10-K

Furthermore, SUI's 10-K shows a reduction in just over 2,000 transient RV sites and an increase in just over 2,000 "MH and Annual RV sites" between FY22 and FY23 among sites included in its same property calculations. This closely matches the 2,111 transient RV site conversions reported by the Company, further confirming, in our view, that these converted sites are included in same property calculations.

	As of			
	December	December 31, 2023		31, 2022
	MH	RV	MH	RV
Other Information				
Number of properties	288	160	288	160
Sites				_
MH and Annual RV sites	98,620	32,090	98,340	30,030
Transient RV sites	N/M	22,280	N/M	24,370
Total	98,620	54,370	98,340	54,400

Same Property Sites, MH/RV

The revenue uplift created by RV conversions is significant. At an investor conference held in March 2024, management stated that, while the average uplift has recently compressed to 30-40%, converted RV site revenue increased by an average of 50-60% in prior years. A slide in its May 2024 investor presentation highlighted a transient site whose annual revenue reportedly increased 44% after being converted from transient to annual. This is a significant increase that, as we show below, has a material impact on same property sales and NOI growth.

CFO: The economics as we convert, we used to be able to make, call it, 60%, 50% higher revenue in that next 12 months after a conversion because you now have a site that's occupied for 100% of the time versus 35%, 40% of the season. That spread has compressed as transient rates have continued to increase. So those are sites that are more and more productive on a year-over-year basis. So that spread is compressing. We would put that average today, call it at around 30% to 40% depending on the site. But we expect that to continue to compress, and we could be talking here in a couple of years saying, well there's no revenue uplift, but now that's a family that is staying there for 5 years. That requires less advertising costs, things of that nature and ultimately drives that margin expansion that was mentioned earlier.

- Citi Global Property CEO Conference, March 5, 2024

Given the magnitude of the revenue increase at converted sites, we believe that it is highly inappropriate for management to include such conversions in same property calculations. "Same store sales" calculations are typically reported by brick-and-mortar companies as a measure of organic growth. They regularly exclude not only acquired locations but also locations which have undergone significant renovations intended to enhance sales. We believe that, by not removing converted sites from its same property calculations, SUI is breaking widespread financial reporting norms and rendering its same property metrics almost meaningless as measures of organic growth.

The Company representative with whom we spoke also acknowledged that manufactured home "expansion sites" are not excluded from same property growth calculations. These are sites that are MH or RV sites that are added onto an existing property. Even a sell-side analyst acknowledges in one note that this revenue as "not quite same-store." Like conversion sites, we believe it is inappropriate for the Company to include expansion sites in its same property growth calculations.

We believe that SUI's apparent choice to include converted RV sites in its same property calculations has a material impact on reported same property growth. The company reported same property sales growth at its manufactured home and RV sites of 5.7% and 5.6%, respectively, in FY22 and FY23. We estimate that management's choice to include converted sites in its same property pool inflated these growth percentages by 115 basis points in FY22 and 84 basis points in FY23, increasing the growth rate by about a quarter in FY22 and about a fifth in FY23.

Source: Sun Communities FY23 10-K

Impact of RV Site Conversions on MH/RV Same Property Growth

		FY22		FY23			
\$, m, except percentages	As Reported	RV Conversion Impact, Est.	Blue Orca Adj.	As Reported	RV Conversion Impact, Est.	Blue Orca Adj.	
Same Property Sales - Prior Year Base, MH/RV	1,152.4		1,152.4	1,280.9		1,280.9	
Incremental Sales	65.4	13.3	52.1	71.1	10.7	60.4	
Same Property Sales Growth, MH/RV	5.7%		4.5%	5.6%		4.7%	

Source: Company filings and Blue Orca analysis⁸

The SUI representative with whom we spoke also informed us that, per internal estimates, for every 500 manufactured home expansion sites it adds per year, the Company adds 15-20 basis points of growth once the sites are filled. He also said that, at the height of its expansion activity, it added 2,200 expansion sites. This would equate to 66-88 basis points of growth.

A sell-side analyst has also estimated that expansion activity accounts for 80-90bps of top-line growth.⁹ If we were to deduct this ~85bps of growth from our pro forma same property sales growth calculations in addition to our RV conversion uplift estimates, MH/RV same property sales growth would have been just 3.7% in FY22 and 3.9% in FY23, versus the Company's reported MH/RV same property sales growth of 5.7% and 5.6% in FY22 and FY23, respectively.

\$, m, except percentages	FY22	FY23
Reported Same Property Sales Growth MH/RV	5.7%	5.6%
Less: Estimated RV Conversion Contribution	115 bps	84 bps
Less: Estimated MH Expansion Site Contribution	85 bps	85 bps
Blue Orca Adj. Same Property Sales Growth MH/RV	3.7%	3.9%
Difference	200 bps	169 bps

Source: Company filings and Blue Orca analysis

It therefore appears that the Company's aggressive approach to same property calculations may be inflating MH/RV same property growth figures by close to two full percentage points.

Same Property Growth, Excluding Conversions and Expansions, Not Keeping Up with Reported Rent Increases

While the impact of RV site conversions and MH site expansions on same property growth may seem limited to some, it raises major concerns around both the Company's reporting and the strength of its organic growth: MH/RV same property revenue growth, adjusted for RV site conversions and MH site expansions, appears to lag behind reported rent increases. We remove only the estimated impact of conversions, which we can calculate more precisely. But if we also removed sell-side's estimated expansion site impact, cited above, MH/RV same property sales growth would lag rental rate increases by an even larger degree. This is obviously a negative sign for organic growth on its face, but it also flies in the face of the Company's own statements regarding occupancy at its same property MH/RV sites, which management claims to be increasing.

The Company reports that, in FY22 and FY23, respectively, average rental rates at its manufactured home sites increased by 4.6% and 6.4%. In those same years, reported average rental rates at the Company's RV sites increased by 7.6% and 8.7%, respectively. However, when we remove the estimated impact of RV site conversions, same property revenue growth across its manufactured home and RV sites was just 4.5% in FY22 and 4.7% in FY23. Same property revenue growth falls even further to 3.7% in FY22 and 3.9% in FY23 when we also remove the estimated impact of manufactured home site expansions.

⁸ Assumes average 55% revenue uplift at converted sites in FY22 and average 45% revenue uplift at converted sites in FY23.

^{9 2017} BMO initiation.

The blended average rental rate increases across manufactured home and RV sites exceeds our adjusted MH/RV same property sales growth in both years. If prices are in fact growing faster than total organic revenue growth, same property occupancy rates must be declining, we believe.



Source: Q2 FY24 Investor Presentation

\$, m, except percentages	FY22	FY23
Same Property Sales - Prior Year Base, MH	727.9	777.4
MH Average Rental Rate Increase	4.6%	6.4%
Same Property Sales - Prior Year Base, RV	424.5	503.5
RV Average Rental Rate Increase	7.6%	8.7%
Weighted Average Rental Rate Increase	5.7%	7.3%
Blue Orca Adj. Same Property Sales Growth MH/RV	3.7%	3.9%

Source: Company filings, Blue Orca analysis

Once we remove the estimated contribution of RV site conversions and MH site expansions from MH/RV same property sales growth, it appears that *actual* organic growth is not keeping pace with reported rental rate increases. If so, this implies that occupancy rates must be declining – a major negative sign for the Company's organic growth.

But we believe that it represents and even greater concern in that **this finding contradicts management's own reporting that same property occupancy has been steady or increasing.** Reported same property occupancy across manufactured home and annual RV sites increased 180 basis points to 98.6% in FY22, and again to 98.9% in FY23. While the footnote to this disclosure states that this figure reflects only "same property MH and *Annual* RV occupancy" (emphasis added), perhaps excluding transient RV sites, the Company reports rising manufactured home and RV occupancy rates generally, not only across the same property pool.¹⁰

The apparent contradictions between our findings and Company statements regarding occupancy growth – and between the Company's own statements regarding occupancy – raise questions regarding the trustworthiness of Company disclosures. In our opinion, this makes it difficult for us to put faith in the Company's filings, statements, and presentations.

Ultimately, we believe that SUI inflates reported organic growth by inappropriately including both converted RV and MH expansion sites. Once the impact of both is removed, we calculate that organic growth is not only lower than reported, but that occupancy rates may also be trending downwards, completely contradicting Company disclosures.

¹⁰ Because the Company's reported same property occupancy growth (not same property sales growth) for its MH and RV communities includes only annual RV sites, it is possible that the implied decline in occupancy is being caused by a decline in transient RV site occupancy. We suspect this is not the case: we don't think the Company's transient RV site base is large enough to overcome the impact of the reported ~100% occupancy uplift at newly converted sites. We are left to conclude that management's own statements about its occupancy growth simply do not square the with mathematical implications of its reported same-property figures, taken together.

V. History of Alleged Accounting Shenanigans and Reporting Failures Casts Shadow Over Current Financials

SUI is no stranger to allegations of financial impropriety under its still-current CEO. The SEC settled an enforcement action against the Company, and then filed a district court lawsuit against CEO Shiffman, SUI's then-CFO, and its former Controller for hiding losses in a subsidiary and maintaining a literal "cookie jar" reserve to smooth earnings. The SEC eventually dismissed Shiffman and the former Controller from the lawsuit, but notably, it settled the lawsuit against SUI's then-CFO, requiring him to serve a two-year suspension from practicing before the SEC as an accountant (though surprisingly, he remained with the Company in another capacity).

Despite occurring some time ago, we think that the allegations provide important context for investors to evaluate potential impairments to SUI's business today. The Company recently took a \$370 million write-down on a subsidiary acquired for \$1.3 billion only just over a year after acquiring the business, and it has since reported a material weakness around impairment assessments. We believe that other parts of the business show concerning levels of financial strain and may be due for impairment themselves, but the Company's material weakness in internal controls may be delaying any such action. The Company's history of allegedly hiding losses gives us little confidence around its willingness to be fully transparent with investors about the full extent of its poor financial performance.

The enormous unanticipated amount of capex being burned at the marinas business, which it entered for the first time in just FY20, makes us question whether a similar write-down is on the horizon for this segment. A former employee of a competitor also told us that SUI had a reputation as a "fast and loose" acquirer, and that he harbored serious reservations regarding the Company's governance and operating acumen. The Company currently has a Net Debt to Recurring EBITDA ratio of 6.0x, higher than any of its peers. We believe that, should the Company have to recognize any such financial hit, it may harm its ability to support its strained organic growth without stretching its balance sheet to an unsustainable degree.

History of Alleged Financial Impropriety

In February 2006, the SEC settled an enforcement action against SUI, and then filed a district court lawsuit against CEO Shiffman, SUI's then-CFO, and former Controller for violating generally accepted accounting principles and federal securities laws.



Source: Securities and Exchange Commission v. Jeffrey P. Jorissen, Gary A. Shiffman and Mary A. Petrella, Civil Action NO. 2:06-cv-10845 (February 27, 2006)

According to the complaint, the Company allegedly failed to maintain a "90-day lag" in reporting financial results for the subsidiary. This delayed reporting of losses at the subsidiary by a full quarter, inflating income by 4.4% and 5.8% in Q1 and Q2 of FY00, respectively. It then allegedly switched to the cost method of accounting in Q3 2000, allowing it once again to hide all losses attributable to the subsidiary, according to the complaint.

According to the complaint, accounting games designed to hide losses allegedly continued through Q3 FY02, causing the Company to overstate earnings by 8.6%, 10.9%, and 13.1% in FY00, FY01, and FY02, respectively.

The Company also allegedly maintained a "cookie jar" reserve within its accrued expenses account to smooth earnings from quarter to quarter. The complaint alleges, remarkably, this reserve was literally called a "<u>cookie jar</u>" in internal communications, and reveals discussions held by management regarding how best to hide their actions from auditors. This allegedly allowed the Company to manage reported results in FY01 and FY02.

COOKIE JAR RESERVES AND EARNINGS MANAGEMENT

52. <u>At Jorissen's direction, Sun improperly maintained general or "cookie jar"</u> reserves and used these reserves to "smooth" carnings. Under GAAP, a reserve can be established only in response to an identified loss contingency and only if exposure to the liability is probable and the loss can be reasonably estimated. <u>See FASB Concepts</u> Statement No. 6; Statement of Financial Accounting Standards No. 5 ("FAS 5"). The creation of general reserves is expressly prohibited under GAAP. <u>See FAS 5 at ¶14</u>.

53. Jorissen knowingly or recklessly violated GAAP, falsified Sun's accounting records, and circumvented Sun's internal controls by establishing and using a general reserve. In the first quarter of 2001, Jorissen used an existing account (Account 2020, "Accrued Expenses") to establish a reserve for a \$250,000 general contingency associated with Sun's sale of property in Florida. This reserve was designated as "reserve for cost." Because Sun's exposure to a loss contingency associated with the Florida sale was not probable and was not reasonably estimable, this \$250,000 reserve violated FAS 5 and constituted a misstatement of net income on Sun's financial statements.

55. On July 31, 2001, at Jorisson's direction, the general reserve in Account 2020 was reduced by \$81,365 to account for what Sun described as the "Schostak interest income adjustment." This entry was unrelated to any purpose for which the reserve was created. The remaining balance of the general reserve was approximately \$169,000.

56. On August 23, 2001, at Jorissen's direction, Sun again improperly released a portion of the general reserve in Account 2020. On that date Petrella asked Jorissen via email how to treat a \$50,000 invoice arising from settlement of a lawsuit unrelated to the contingency for which the reserve was created. Petrella's e-mail noted that one option was to "reduce the \$250,000 cookie jar you created in the first qtr FL property sales." Petrella also noted that a second option involved "more PWC exposure . . . but the staff auditor would have to select this addition in a random sample to understand the details." Petrella indicated that she was "[n]ot sure what you have in mind for the cookie jar which is now reduced to \$169,000 . . . ," and asked Jorissen how the \$50,000 should be treated. Minutes later Jorissen responded that she should "use cookie jar." Petrella then reduced the general reserve in Account 2020 by \$50,000. This reduction in the general reserve was a knowing or reckless falsification of Sun's financial books and records, and a circumvention of Sun's internal controls, by Jorissen and Petrella.

Source: Securities and Exchange Commission v. Jeffrey P. Jorissen, Gary A. Shiffman and Mary A. Petrella, Civil Action NO. 2:06-CV-10845 (February 27, 2006)

The enforcement action against SUI was ultimately settled with the SEC issuing an order that the Company cease and desist from violating securities laws. While claims against the CEO and former Controller were dismissed, SUI's then-CFO consented to a two-year suspension from practicing as an accountant before the SEC. Surprisingly, he nonetheless remained with the Company as Director of Corporate Development.

An industry expert with whom we spoke cited other major concerns with Company governance. The former highranking employee at a competitor expressed skepticism towards the CEO and how he delegates authority, choosing to hire close family members who have performed poorly rather than other more competent individuals:

Former Competitor Employee: Gary Shiffman's dad started the company. So what I've heard from people is that Gary hired his son, and his son went and hired a bunch of buddies, and they screwed some stuff up.... You look at the line of succession there and who's actually going to run what, I've always been skeptical of it.

I don't have the same belief in the strength of Sun's management. And I've been in the industry forever.... Gary still controls every moving bit and bob of the at place. I don't know what the succession plan is, but it better be tight, because this stuff can – the operating performance can adjust based upon the management of it over time. It's not like a hotel – it won't flip upside down in six weeks – but over six months or six years, it can certainly go the wrong direction.

- Expert Call Conducted by Blue Orca

We point this out because we observe a concerning pattern of disclosure and reporting issues arising over the past several years under the same CEO who led the Company at the time of the alleged wrongdoing. The accounting games and questions around capex and same property growth documented above only add to our concerns. But we observe other patterns with even more potential parallels to the prior SEC allegations.

Impairments, a Related Material Weakness, and Strained Business Lines Raise Concerns over Financial Health

In April 2022, SUI acquired Park Holidays UK, a British holiday park operator, for \$1.3 billion. Just one and a half years later, in Q4 FY23, the Company impaired Park Holidays by \$370 million. It cited "a higher weighted average cost of capital due to changes in the macroeconomic environment, as well as inflationary pressures in the UK" as the impetus for the write-down, but it is clear that the UK business has faced serious fundamental headwinds. The Company recently reclassified its Sandy Bay business, another UK property, from assets held for sale to assets held for use after failing to identify a buyer. It also gained control of assets associated with the failed UK-based RoyaleLife caravan park in receivership after RoyaleLife defaulted on a note receivable. The Company was forced to take a \$102.9 million impairment charge on this investment in Q4 FY23 as a result.

At the same time that the Company announced the Park Holidays write-down, it reported a material weakness over assessments for goodwill impairments, and admitted that its financial reporting disclosure controls and procedures were not effective dating as far back Q1 FY23. The Company was forced to issue restated financials for each quarter of FY23.

The Company's history of alleged accounting shenanigans, as evidenced by the SEC complaint, amplifies our concerns around the examples of financial aggressiveness that we enumerate above. But they make us particularly concerned in light of the recent developments in its UK business and its newly issued material weakness around goodwill impairments. Signs of weakness within other segments of the business raise concerns that the Company may be sitting on struggling business lines which should be impaired, but which have not been impaired due to documented shortcomings in its financial controls.

In particular, we see signs that the marinas business has been faring far worse than management has been willing to admit. When the Company first got into the marinas business in FY20, it projected that it would spend \$250 in recurring capex per slip¹¹ annually.

Analyst: When you guys are underwriting or maybe when you're thinking about your capital budget for marinas, what kind of capex load are you underwriting to? Is it like 5% of NOI? Or -- I don't know, just throwing out a number there to see what you -- how you guys think about it and how might that compare to MH or RV.

CEO: Yes. It's very, very similar. I think that when we sat down and did our underwriting and as Baxter shared on some of our early calls when we announced the deal, interestingly enough, when you divide their entire capex on a per slip basis, it was approximately \$250 per site. Karen is correcting me.

CFO: It was \$250, it was \$250. And it's interesting that ours is between \$250 and \$300 a site -- yes, \$300 a site. So pretty close to what we experienced.

CEO: So very similar to our industry, and I think it just, again, underpins how much similarity there are. Certainly, there are differences between the marinas, the customers, the business. But the core fundamentals,

¹¹ "Slip" is the equivalent term for "site" at the marina business.

as we talked about, supply, demand, all the things that MH and RV are known for, are similar. And then working through the capex, it was a pleasant surprise for us to see it very similar to our existing core business.

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- Sun Communities Q3 FY20 Earnings Call
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However, recurring capex per slip began at \$491 in FY21 and has since risen to \$867 in FY23.

Source: Company filings, Q3 FY20 earnings call¹²

While the Company has reported challenges in developing the business, it has not acknowledged serious problems requiring significant additional capital investment. This data appears to suggest, in our opinion, that the marinas business is a far greater drain on Company resources than was ever anticipated. We believe that it is not out of the question that the marinas business is a candidate for impairment, or at least divestment, but that the Company's material weakness over impairment assessments is preventing it from moving forward with any such decisions. The former competitor employee with whom we spoke also expressed skepticism regarding the state of the business. He said that he heard that the Company is generally struggling, and insinuated that its recent divestitures might have been motivated by underlying financial problems.

Former Competitor Employee: Directionally, I've just heard wobbling inside of Sun. I've heard they're disposing some properties. Maybe part of that is strategic, but I don't hear positive things out of the underpinnings of Sun.

- Expert Call Conducted by Blue Orca

In particular, he said that SUI might not have been well prepared to take over Park Holidays UK. He said that British MH/RV parks experience almost double the churn of their US counterparts and depend much more critically on upgrading and selling new homes after tenants depart, whereas, in the US, home sales are a relative afterthought, and growth is sought primarily through rent increases on existing tenants.

Former Competitor Employee: So that makes [the UK] a more operationally intensive business because you have to have the right sales guy, you have to have the right sales plan, you have to have inventory. So that's not rocket science, or it's not shaving the mountaintop off of a mountain in Chile to mine copper, but it's still more complicated than your stodgy, boring RV park that has 95% seasonals in Ocala, FL. So then, I say that to say this: if you don't keep a tight eye on that, if you don't have the capital for inventory, if you don't have the right sales guy in place, if you don't – whatever – that's going to suffer. And as a result, the operating performance will wobble in the UK. Whereas in the US, you're not buying or selling anything, people are staying there and they don't turn over and so nobody cares, and so it's more steady.

- Expert Call Conducted by Blue Orca

¹² Figures as reported by Company, without adjustment for 15% of marina slips excluded from calculation by management, as discussed above.

Interestingly, he said SUI "**way overpaid**" for the business: he claimed that his former company had offered to acquire the business for \$350-400 million in 2018, just a few short years before SUI acquired it for \$1.3 billion in 2022.

The Company currently reports leverage of 6.0x Net Debt / TTM Recurring EBITDA – higher than any of its peers¹³ – and its credit is rated BBB by S&P and Baa3 by Moody's. Should it be forced to realize any additional impairments, or should its UK or marinas business lines continue to consume cash, its balance sheet offers very limited cushion with which it can absorb further financial struggles.



Source: Company filings, Blue Orca analysis¹⁴

This is occurring just as the Company continues to invest in new properties and site development initiatives like its RV conversions. Any additional problems that it may face in the UK, the marinas business, or elsewhere, could force the Company to underinvest in growth – which, as described in our discussion of same property growth, already appears to be facing challenges – or otherwise stretch its leverage to increasingly unacceptable limits.

¹³ Note that SUI's Net Debt / TTM Recurring EBITDA was 6.2x as of the end of Q2, before subsequent divestitures. We compare SUI's leverage to the equivalent leverage ratios of peers, taking Net Debt as the numerator and annualized or TTM EBITDAre as the denominator. Most peers report Annualized "EBITDAre", but the metric is calculated exactly as SUI calculates Recurring "EBITDA." As ELS reports only Total Debt / Adj. EBITDAre, we adjust for its cash and cash equivalents to calculate Net Debt / Adj. EBITDAre.

¹⁴ Reflects indebtedness as of quarter-end Q2 FY24 for each company. According to SUI, its leverage is currently 6.0x Net Debt to Recurring EBITDA following divestitures completed after quarter-end.

Appendix: SUI's Capex Presentation Obscures True Allocation of Recurring Capex

We find that SUI muddles its presentation of capital spending on press releases and financial supplements. On both of these documents, the Company does not present capital expenditures alone, but rather reports it as part of its "Capital Expenditures and Investments" disclosure, which combines both capex and capital spent on acquisitions. Furthermore, its reported "Non-Recurring Capital Expenditures" figure includes capital spent on acquisitions, despite explicitly being labeled "capital expenditures." We believe that this presentation is both confusing and misleading.

Capital Expenditures and Investments (amounts in millions, except for *)													
	Year Ended												
		December 31, 2023				December 31, 2022				December 31, 2021			
	Μ	H/RV	N	larina	N	1H / RV]	Marina	N	1H / RV	I	Aarina	
Recurring Capital Expenditures ^(a)	\$	51.8	\$	35.5	\$	51.0	\$	22.8	\$	45.3	\$	19.	
Non-Recurring Capital Expenditures ^(a)													
Lot Modifications	\$	54.9		N/A	\$	39.1		N/A	\$	28.8		N/	
Growth Projects		21.6		82.9		28.4		71.1		25.6		51	
Rebranding		4.7		N/A		15.0		N/A		6.1		N/	
Acquisitions		182.4		186.3		2,788.1		522.5		944.3		852	
Expansion and Development		250.3		26.0		247.9		13.9		191.8		9	
Total Non-Recurring Capital Expenditures		513.9		295.2		3,118.5		607.5		1,196.6		914	
Total	\$	565.7	\$	330.7	\$	3,169.5	\$	630.3	\$	1,241.9	\$	933	
Other Information													
Recurring Capex per Site, Slip and Dry Storage Spaces(b)*	\$	388	\$	867	\$	397	\$	582	\$	371	\$	49	

Source: Sun Communities Earnings Press Release & Supplemental Operating & Financial Data, Q4 FY23

This disclosure may give investors an incomplete picture of its *actual* capital spending, causing investors to calculate that its relative share of recurring capex is *higher* than it actually is. The Company's full and complete capital spending disclosure is not presented on its earnings release or supplemental financials, but is buried deep in the notes of its 10-Ks and 10-Qs, and appears as follows:



Source: Sun Communities FY23 10-K

As this disclosure includes capital spending alone, and excludes acquisition spending, it represents a more accurate and complete presentation of the Company's actual capital expenditures. But we note that **it includes three categories of capex that are inexplicably excluded from its presentation of "Capital Expenditures and Investments" on its financial supplement**: "capital improvements to recent acquisitions," "rental program," and "other." We see no good explanation as to why the Company would exclude these categories – two of its largest – from its most prominent presentation of capex to investors.¹⁵

Because these non-recurring capex categories are excluded from the "Capital Expenditures and Investments" presentation in its supplemental financials, the SUI disclosures actually make it appear that recurring capex is a *higher* percentage of total capex than it is in reality for the Company, when all capex categories are taken into account. When the acquisition spend reported on this disclosure is ignored, we think the Company is clearly underreporting non-recurring capex by excluding two of its largest non-recurring capex categories.

We believe that, by electing not to include a clean presentation of its capital spending in its press releases and financial supplements, SUI is obscuring its capex generally and its allocation between recurring and non-recurring capex in particular, making it difficult for investors to discern the extreme to which it is minimizing recurring capex relative to peers.

¹⁵ As the Company does not give a consistent presentation of its acquisition spend, we suspect that the "acquisitions" line in the "Capital Expenditures and Investments" disclosure within its supplemental financials *may* include cash spent on its rental program, as enumerated in its capex presentation within its SEC filings. However, this is merely conjecture, and making this adjustment does not square the two separate disclosures, nor does any other plausible adjustment which we considered in our diligence. As far as we can know, the Company simply omitted these three components of capex (including its two largest subcategories) from its financial supplement.

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